



Council Excellence Overview and Scrutiny Committee

Date:	Monday, 1 October 2012
Time:	6.00 pm
Venue:	Committee Room 1 - Wallasey Town Hall

Contact Officer: Lyndzay Roberts
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SUPPLEMENTARY AGENDA

- 9. REVENUE MONITORING 2012/13 MONTH 4 (JULY 2012) (Pages 1 - 16)**

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WIRRAL COUNCIL

COUNCIL EXCELLENCE OVERVIEW & SCRUTINY COMMITTEE

1 OCTOBER 2012

SUBJECT	REVENUE MONITORING 2012/13 MONTH 4 (JULY 2012)
WARD/S AFFECTED	ALL
REPORT OF	INTERIM DIRECTOR OF FINANCE
RESPONSIBLE PORTFOLIO HOLDER	COUNCILLOR PHIL DAVIES
KEY DECISION	YES

1 EXECUTIVE SUMMARY

- 1.1 This report continues the new format and sets out the revenue position for 2012/13 as at Month 4 (July 2012). It identifies the latest financial projections and prioritises the risks for ongoing management actions, to ensure the year-end position will result in spend remaining within the budget allocated.

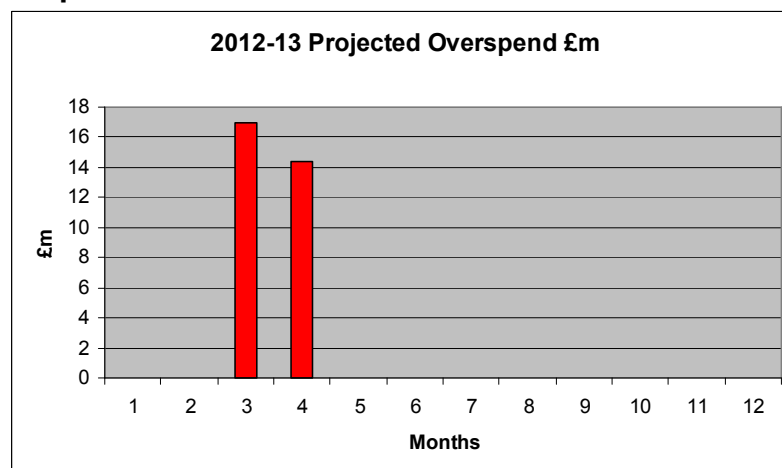
2 BACKGROUND

- 2.1 Cabinet on 6 September 2012, when considering the Month 3 monitor, instituted a spending freeze, in the light of a projected £17m overspend.
- 2.2 In the forthcoming months, the aim is to expand the report to include the cumulative information as the year progresses, being built-up by the monthly reporting. Appendix 1 sets out the timetable for reporting the revenue monitor during 2012/13. A monthly Capital Monitor is separately reported to Cabinet.

OVERALL POSITION AT MONTH 4 (JULY 2012)

- 2.3 The projected revenue forecast for the year, at Month 4 (to end July 2012), shows a potential General Fund **overspend of £14.4m**, down on the M3 projection of a £17m overspend.

Graph 1: Wirral Council – 2012/13 General Fund Variance, by month



CHANGES TO THE AGREED BUDGET AND VARIATIONS

- 2.4 The Budget for 2012/13 was agreed by Council on 1 March 2012 and is detailed in Appendix 2; any increase in the Budget has to be agreed by full Council. Changes to the budget have occurred since it was set and these are summarised in the table below. They presently comprise variations approved by Cabinet / Council and will in future include approved virements relating to the use of the Efficiency Investment Fund, reserves, any budget realignments to reflect any changes to the departmental structure and responsibilities, as well as any technical adjustments. These are detailed in Appendix 3.

Table 1: 2012/13 Original & Revised Net Budget analysed by Department

	Original Net Budget	Approved Budget Virements Month 1-3	Approved Budget Virements Month 4	Revised Net Budget
	£000	£000	£000	£000
Adult Social Services	66,660	-	-	66,660
Children & Young People	73,665	-	-	73,665
Finance	24,610	-50	-	24,560
Law, HR & Asset Management	13,901	300	-	14,201
Regeneration, Hsg & Planning	25,764	-	-	25,764
Technical Services	59,478	427	-	59,905
Net Cost of Services	264,078	677	-	264,755

- 2.5. The main report will only comment on large variations (Red and Yellow items), which methodology will be introduced in full in the next iteration of this report. The 'variations' analysis distinguishes between overspends and underspends and the proposed 'risk band' classification is:

- Overspends - Red (over +£301k), Amber (+£141k to +£300k)
- Acceptable - Green (range from +£140k to -£140k)
- Underspends - Blue (-£141k to -£300k), Yellow (over -£301k)

- 2.6 The reporting process identifies over or underspends and classifies them into risk bands. The projection is for a total potential General Fund overspend of £14.4m across the six Directorates for 2012/13, as set out in the table below, which records 50% of the departments on red and one on yellow. Further information is contained within Appendix 4.

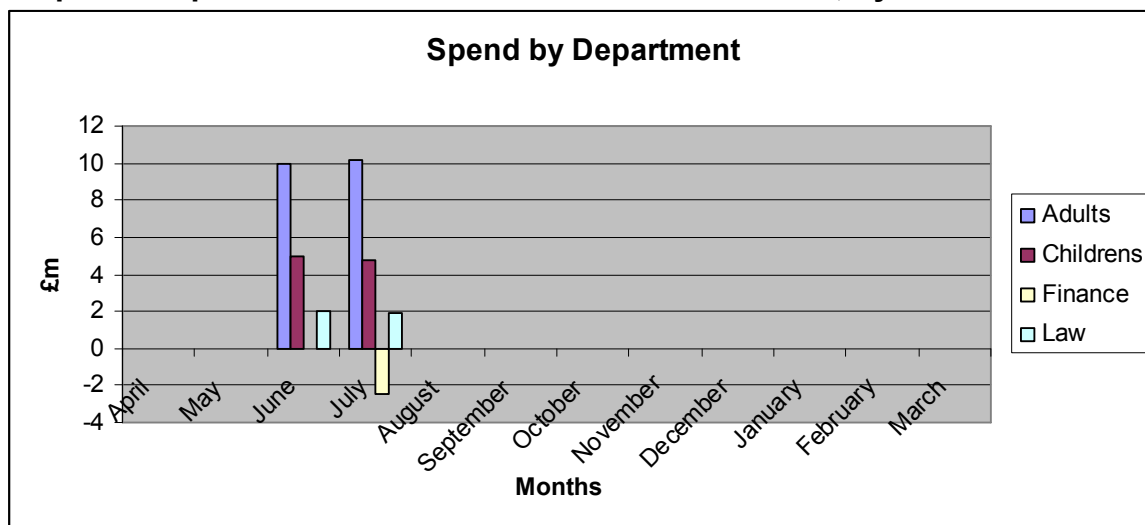
Table 2: 2012/13 Projected General Fund Budget variations by Department

Department	Revised Budget	Forecast Outturn	(Under) Overspend	RAGBY Classification	Month 3 (Under)/Overspend	Change
	£000	£000	£000		£000	£000
Adults	66,660	76,860	10,200	R	10,000	+200
Children & YP	73,665	78,465	4,800	R	5,000	-200
Finance	24,560	22,060	-2,500	Y	-	-2,500
Law,HR & AM	14,201	16,101	1,900	R	2,000	-100
Reg, Hsg & Plan	25,764	25,764	-	G	-	-
Technica	59,905	59,905	-	G	-	-
TOTAL	264,755	279,155	14,400		17,000	-2,600

2.7 Within the various departments, there have been the following developments:

- **Adult Social Services** there is a potential overspend of £10.2m, up £0.2m on M3.
- **Children and Young People** there is a potential overspend of £4.8m, down £0.2m on M3.
- **Law, HR and Asset Management** there is a potential overspend of £1.9m, down £0.1m on M3.
- **Finance** is projecting a £2.5m underspend, arising from improvements in Housing Benefit processing (£1m) and reduced capital financing (£1.5m), arising from programme slippage in 2011/12..

Graph 2: Department – 2012/13 General Fund Variance, by month



2.8 To complete the analysis, the table below sets out the position by category of spend/income. The main areas of variance are under employees and supplies & services, the latter incorporating the cost of care for adults and children.

Table 3: 2012/13 Projected Departmental Variations by Spend

	Revised Budget	Forecast Outturn	Variance	RAGBY	Change from Month 3
	£000	£000	£000		£000
Gross Expenditure					
Employees	140,936	143,936	3,000	R	-500
Premises	22,180	23,480	1,300	R	-200
Transport	8,556	10,056	1,500	R	+200
Supplies and Services	113,960	125,460	11,500	R	+1,500
Third Party Payments	72,438	72,438	-	G	-
Transfer Payments	163,072	163,072	-	G	-
Support Services	79,115	79,115	-	G	-
Financing Costs	72,167	71,167	-1,000	B	-1,000
Schools Expenditure	442,596	442,596	-	G	-
Total Expenditure	1,115,020	1,131,320	16,300		-

Table 3 (con)’: 2012/13 Projected Departmental Variations by Income

	Revised Budget	Forecast Outturn	Variance	RAGBY	Change from Month 3
Gross Income					-
Schools Income	439,851	439,851	-	G	-
Government Grants	205,025	206,025	-1,000	B	-1,700
Other Grants/Reimbursements	17,810	18,710	-900	B	-900
Customer and Client Receipts	45,751	45,751	-	G	-
Other	130	130	-	G	-
Interest	875	875	-	G	-
Recharge to Other Rev A/c	140,823	140,823	-	G	-
Total Income	850,265	852,165	-1,900		-2,600
Net Expenditure	264,755	279,155	14,400		-2,600

- 2.9 Schools expenditure funded from the Dedicated Schools Grant. As this grant is ringfenced any over/underspend not impact on the General Fund financial position.

RAGBY REPORTING AND OTHER ISSUES

- 2.10 The Red and Yellow RAGBY issues that are the subject of corporate focus are detailed in the following sections by Business Area (by Department identifying the service) and then by Subjective Area (by the type of spend / income).

2.11 Business Area Reds

Adult Social Services: Pressures remain at £10.2m. These arise from underlying and further demand pressures on the care services budgets which account for £8.2m of the potential overspend. There is additional pressure from an increase to the turnover target and in the delivery of savings under the Early Voluntary Retirement / Voluntary Severance Scheme which total £2m.. Consultation with care home providers in respect of fee rates for 2012/13 is ongoing and may add to pressures already identified.

Children and Young People: Of the total of £4.8m the main pressures are in Social Care and Transport. In the former are looked after children and residential care where numbers continue to exceed target levels and account for £3.5m of the potential overspend. Transport is provided by the department on behalf of all departments and the projected overspend continues to be in the order of £1.2m reflecting both Special Education Needs and Adults transport.

Law, HR and Asset Management: Pressures of £1.9m relate to savings not yet achieved with approximately £0.8m of these savings to be allocated against other departmental budgets leaving the remainder to be allocated against LHRAM.

2.12 Business Area Yellows

Finance: There is a predicted underspend of £2.5m. Arising from Treasury Management; lower borrowing costs and higher than forecast investment returns will provide benefit of £1.5m. Housing benefit is forecast to provide a further £1m of savings.

2.13 Subjective Area Reds

Employees. Departments have been allocated additional vacancy control targets for 2012/13 whilst for Adults there remain the achievement of savings expected from the Early Voluntary Retirement / Voluntary Severance Scheme. There are also savings targets under Employees Terms and Conditions and Business Transformation change projects which have yet to be progressed.

Premises. This relates to the delivery of savings under the rationalisation of office accommodation which is not progressing in accordance with the expected timetable.

Transport. The Integrated transport unit is managed by Children & Young People and the budget continues to be under pressure as a consequence of the demands in respect of Adults Services and Special Education Needs. There is also a projected overspend of £0.3m on the social workers car allowances budget.

Supplies and Services. The pressures within Adult Social Services and Children & Young People relate to care service costs and it is projected that the overspends will be in the order of £8.2m and £3.5m respectively.

MANAGEMENT ACTIONS

2.14 The Departmental Directors and the Executive Team continue to seek to identify actions to keep spend within the Budget allocated – these actions are detailed in Appendix 5. Besides the normal Management actions to address the financial pressures, the spending freeze, was implemented by Cabinet on 6 September 2012. Administrative arrangements have been put in place to differentiate between critical expenditures, where the freeze will not apply, and non-critical expenditures, that will cease.

2.15 A number of items have been identified as recurring issues, such as the inability to meet income targets in cultural services and car parking. There is an exercise being undertaken to review the accuracy of budgets, in order to:

- Identify short-term funding for 2012/13, if there is a net increase in cost; and,
- As part of compiling next year's budget, propose growth or savings to ensure that the budget inaccuracies are corrected and budgets are soundly based,

and a parallel review of Earmarked Reserves is being undertaken.

3 RELEVANT RISKS

3.1 The possible failure to deliver the Revenue Budget will be mitigated by the monthly review by Chief Officers, charged with improving performance. There are a number of risks that may impact adversely on the forecast expenditure for the remaining months of the year including:-

- Individual budgets may turn out to be unsound, for the excess of codes has given scope to behaviors that have spread expenditure over inappropriate budgets;
- Increased demand for services, particularly within Adult and Children's Social Care Services, where greater than forecast numbers coming into care services can impact significantly on financial forecasts.
- The impact of the economic downturn significantly affects both the demand for services and also levels of income, such as fees and charges and arrears collection. This report already forecasts a potential under recovery of fees and charges which may need to be revised if the economic downturn was to worsen.
- The Council's arrangements for the implementation of a new pay and grade structure under Single Status are progressing and an earmarked reserve for the costs of implementation has been established. There remains uncertainty as to the likely final costs.
- There are budget saving options still to be delivered and these are detailed in Appendix 6. Those yet to be delivered are reflected in the forecast overspends of the Departments.

4 OTHER OPTIONS CONSIDERED

4.1 Options are included for Cabinet to consider on increasing the level of the General Fund balance.

5 CONSULTATION

5.1 No consultation has been carried out in relation to this report.

6 IMPLICATIONS FOR VOLUNTARY, COMMUNITY AND FAITH GROUPS

6.1 As yet there are no implications for voluntary, community or faith groups.

7 RESOURCE IMPLICATIONS: FINANCIAL, IT, STAFFING AND ASSETS

7.1 The agreed level of General Fund balance was set at £6m, as part of the March budget decision. It remains at the policy level, in the main, due to the release of an earmarked reserve.

Table 4 : SUMMARY OF THE PROJECTED GENERAL FUND BALANCES

Details	£m	£m
Projected balance 31 March 2013 when setting the Budget 2012/13		8.8
Add : Increase following completion of 2011/12 accounts	+2.0	
Add : Council Tax re-imburement met in 2011/12 rather than budgeted 2012/13	+3.9	
		14.7
Less : Cabinet decisions since the 2012/13 Budget was agreed	-0.7	
Add : Cabinet decision September 6 to release Earmarked Reserve	+7.0	+6.3
Less : Potential overspends, at M4		-14.4
Projected balance 31 March 2013		6.6

- 7.2 The current levels of Earmarked Reserves are shown in Table 5 with a full listing included at Appendix 7.

Table 5: Earmarked Reserves 2012/13

	Balance at 1 April 2012 £000s	Movement in year £000s	Current Balance 30 June 2012 £000s
Housing Benefit Reserve	11,155	-	11,155
Insurance Fund	9,635	-	9,635
Working Neighbourhoods Fund	7,959	-	7,959
Debt Restructuring Fund	7,941	-	7,941
Grant Reserves	1,884	-	1,884
Management of other risks	32,530	-	32,530
School Balances and Schools Related	15,144	-	15,144
Total Reserves	86,248	-	86,248

Note : Cabinet on 6 September 2012 agreed to release £7m of an Earmarked Reserve (Working Neighbourhood Fund).

8 LEGAL IMPLICATIONS

- 8.1 There are no legal implications arising directly from this report.

9 EQUALITIES IMPLICATIONS

- 9.1 This is essentially a monitoring report which reports on financial performance.

10 CARBON REDUCTION IMPLICATIONS

- 10.1 There are no implications arising directly from this report.

11 PLANNING AND COMMUNITY SAFETY IMPLICATIONS

- 11.1 There are no implications arising directly from this report.

12 RECOMMENDATIONS

12.1 Cabinet is asked to note that :

- a) At Month 4, (July 2012), the full year forecast projects a potential General Fund overspend of £14.4m;
- b) A review of over/underspends and Earmarked Reserves is being undertaken.
- c) The M5 monitor is in preparation, will be presented with this M4 monitor.

13 REASONS FOR THE RECOMMENDATIONS

13.1 The Council having set a Budget at the start of the financial year needs to ensure that the delivery of this Budget is achieved. This has to be within the allocated and available resources to ensure the ongoing financial stability of the Council. Consequently there is a requirement to regularly monitor progress so that corrective action can be taken when required which is enhanced with the monthly reporting of the financial position.

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APPENDICES

- Appendix 1 Revenue Monitoring and Reporting Timetable 2012/13.
- Appendix 2 General Fund Revenue Budget for 2012/13 agreed by Council.
- Appendix 3 Changes to the Budget 2012/13 since it was set.
- Appendix 4 Financial Monitoring Statement Position as at 31 July 2012.
- Appendix 5 Management actions
- Appendix 6 Progress on delivering agreed savings 2012/13.
- Appendix 7 Earmarked Reserves – General Fund.

SUBJECT HISTORY

Council Meeting	Date
Revenue monitoring reports have previously been submitted as part of the Performance & Financial Review presented to Cabinet on a quarterly basis and from September 2012 are being submitted monthly.	

REVENUE MONITORING AND REPORTING TIMETABLE 2012/13

Budget Monitoring Timetable 2012/13

Period Number	Month	General Ledger Updated and Reports Available To Be Produced	Review by Departmental Teams	Reports Available For The Executive Team	Reports Available For Cabinet	Reports Available For Council Excellence Overview & Scrutiny Committee
			Monthly	Monthly	Monthly	Quarterly
1	April	06-May	-		-	-
2.	May	11-Jun	-		-	04-Jul
3	June	06-Jul	-	23-Aug	06-Sep	01-Oct
4	July	07-Aug	-	04-Oct	18-Oct	-
5	August	07-Sep	tbc	04-Oct	18-Oct	-
6	September	05-Oct	tbc	25-Oct	08-Nov	27-Nov
7	October	07-Nov	tbc	29-Nov	13-Dec	-
8	November	07-Dec	tbc	03-Jan	17-Jan	-
9.	December	08-Dec	tbc	24-Jan	07-Feb	26-Mar
10	January	07-Feb	tbc	28-Feb	14-Mar	-
11	February	07-Mar	tbc	tbc	tbc	Tbc
12	Outturn (Provisional)	tbc	tbc	tbc	tbc	Tbc

GENERAL FUND REVENUE BUDGET 2012/13

AGREED BY COUNCIL ON 1 MARCH 2012

Department	Current Budget
Expenditure	£000
Adult Social Services	66,660
Children & YP (plus Schools)	73,665
Finance	24,610
Law, HR and Asset Mgt	14,151
Regeneration, Housing and Planning	25,764
Technical Services	59,905
Merseytravel	29,060
Local Pay Review + Low Pay	248
EVR/VS Scheme	(290)
Council Tax Reimbursement	3,990
Contribution from Balances	(10,282)
Budget Requirement	287,481
Income	
Government Grant	144,737
C/Tax Freeze Grant	6,573
Local Services Grant	1,805
Council Tax	132,911
Collection Fund	1,455
Total Income	287,481
Statement of Balances	
As at 1 April	18,405
Contributions from Balances	(9,605)
Balances	8,800

**CHANGES TO THE BUDGET AGREED SINCE THE 2012/13 BUDGET WAS SET
RELATING TO THE COMPLETION OF THE 2011/12 ACCOUNTS**

Cabinet	Items	£m
21 Jun 12	2011/12 Financial Outturn report resulted in an improvement in balances due to a net underspend in the year	-5.9
	OVERALL IMPACT OF THESE DECISIONS	-5.9

VARIATIONS TO THE APPROVED BUDGETS 2012/13

Cabinet	Items	£m
29 Mar 12	Pacific Road Theatre – Law/Technical Services Increase budget	+0.6
12 Apr 12	Streetscene Contract Review - Increase budget	+0.1
	OVERALL IMPACT OF THESE DECISIONS	-0.7

WIRRAL COUNCIL

FINANCIAL MONITORING STATEMENT 2012/13

POSITION AS AT 31 JULY 2012

APPENDIX 4

Department	ORIGINAL BUDGET			MONITORING			COMMENTS (INCLUDING Red/Amber/Green RATING)	
	Policy Option	Saving Target	Agreed Budget	Changes Agreed	Changes Not agreed	Forecast	Rate	Comments
Expenditure	£000	£000	£000	£000	£000	£000		
Adult Social Services	500	2,567	66,660	-	£10.2 m pressures	66,660	A	Main pressure areas are within Community care services including additional 2012/13 pressures and underlying 2011/12 overspend and reduced health funding.
Children & YP (plus Schools)	1,378	2,899	73,665	-	£4.9 m pressures	73,665	A	Child care costs, particularly residential, as a result of rising demand remain the volatile area whilst transport costs represent a challenge.
Finance	100	5,310	24,610	-	Predicting -£2.5 m underspend	24,610	G	Treasury Management through higher investment returns and lower borrowing costs and increased Housing Benefit grant are likely to produce a predicted underspend of £2.5 million in the year.
Law, HR and Asset Mgt	(220)	1,759	13,901	250	£1.9 million pressures	14,151	A	The progression of the accommodation strategy (disposals and rationalisation) is a key area. Achievement of savings including those to reallocate to other departments a pressure area.
Regen, Housing and Planning	3,000	2,456	25,764	-	-	25,764	G	The income budgets for planning / building control are the main issue. A review of income is currently underway. No other variations as yet.
Technical Services	185	1,467	59,478	427	-	59,905	G	Income targets for car parking and cultural services activities remain the most significant challenge..
Merseytravel	-	-	29,060	-	-	29,060	G	Fixed amount - no change.
Local Pay Review + Low Pay	-	-	248	-	-	248	G	Available to meet the implementation of Job Evaluation / Low Pay.
LEVR/VS Scheme	-	-	(290)	-	-	(290)	G	Balance for CYP employees.
Council Tax Reimbursement	-	-	3,990	-	-	3,990	G	Amount of grant confirmed by Government in April.
Contribution from Balances	-	-	(9,605)	(677)	-	(10,282)	G	£9.605m before any changes agreed by Cabinet.
Budget Requirement	4,943	16,458	287,481	-	-	287,481		
Income								
Government Grant	-	-	144,737	-	-	144,737	G	Fixed amount - no change
C/Tax Freeze Grant	-	-	6,573	-	-	6,573	G	Fixed amount - but note £3.3m of this is for 2012/13 only.
Local Services Grant	-	-	1,805	-	-	1,805	G	Amount of grant confirmed by Government in April.
Council Tax	-	-	132,911	-	-	132,911	G	Fixed amount - no change
Collection Fund	-	-	1,455	-	-	1,455	G	Fixed amount - no change.
Total Income	-	-	287,481	-	-	287,481		
Statement of Balances								
As at 1 April	-	-	18,405	-	-	18,405		Opening balance with forecast for 31 March 2013 of £8.8 million.
Contributions from Balances	-	-	(9,605)	-	-	(9,605)		Before any changes agreed by Cabinet.
Cabinet decisions								
Changes – Agreed Cabinet	-	-	-	5,223	-	5,223		29 Mar Pacific Road £0.6m, 12 Apr Streetscene contract £0.1m, 2011/12 Financial Outturn report £5.9m increase
Changes – Not Agreed	-	-	-	-	-	-		Based upon departmental projections and not yet agreed.
BALANCES	-	-	8,800	5,223	-	14,023		Projected balance at start / end of year

MANAGEMENT ACTIONS**ACTIONS TAKEN BY THE EXECUTIVE TEAM / DEPARTMENTAL DIRECTORS TO REDUCE SPEND / INCREASE INCOME**

Department	Items	£000
Children	Connexions – Further reductions in the contract costs (in excess of the agreed savings target)	500
	Troubled Families –Successful submission for Government Grant which will help meet some of the existing costs.	250
	Academies – Increased income being achieved through a review of charges to academies for services provided.	100
	Total savings from these actions	850

PROGRESS ON DELIVERING THE AGREED SAVINGS 2012/13

ADULT SOCIAL SERVICES	£000	Comments / progress on implementation
Commissioning Of Services	1,600	The Department is currently reviewing how services are commissioned to deliver savings of £1.6m. An overarching commissioning strategy has been developed and was presented to 21 June Cabinet
Prevention Services	500	The Department is currently undertaking a review of all voluntary sector contracts and is seeking to re-commission this activity at a more efficient cost.
Employee Budgets 2%	400	This saving is in addition to the Department's existing staff turnover target of £496,100. The shortfall against the total target of £896,100 is estimated at £700,000.
Procurement	26	It is anticipated that this saving will be achieved
Austerity – Supplies	24	It is anticipated that this saving will be achieved
EVR Scheme	17	Saving have been achieved in full
CHILDREN & YOUNG PEOPLE	£000	Comments / progress on implementation
Early Intervention Grant	1,000	Has been achieved
Employee Budgets 2%	750	Progress remains difficult, with pressures on Social work.
EVR Scheme	386	Staff who left were from self funded areas, so no budget saving possible.
Connexions contract	250	Achieved, with a further £500k contract saving.
Schools Intervention Funding	250	Achieved
Procurement	246	Allocated across Social Care
Austerity – Supplies	16	Will be achieved within expenditure controls
FINANCE	£000	Comments / progress on implementation
Efficiency Investment Budget	2,500	The Efficiency Investment Budget has been reduced
Housing Benefit	1,200	This has been built into HB budgets
IT and Printing Services	550	This is part of the departments strategic savings target
Employees Budget 2%	520	This is part of the departments strategic savings target
EVR Scheme	343	This is part of the departments strategic savings target
Procurement	189	This is part of the departments strategic savings target
Austerity – Supplies	8	This saving has been built into departmental budgets
LAW,HR,ASSET MGT	£000	Comments / progress on implementation
Facilities Management	500	£250k achieved through the reduction in Maintenance budgets, the balance remaining is to be identified.
Business Transformation	300	Identification of how this saving can be achieved has been identified & a decision is awaited with regards to the allocation.
Employee Terms & Conditions	300	Identification of how this saving can be achieved has been identified & a decision is awaited with regards to the allocation.
Employee Budgets 2%	260	Currently on target to be achieved in year.
Office Rationalisation	260	Achieved
Disposal of Assets	100	Achieved.
Procurement	33	Budgets reduced to reflect these savings.
Austerity – Supplies	6	Budgets reduced to reflect these savings.

REG,HSG & PLANNING	£000	Comments / progress on implementation
Broadband Facility	1,075	Achieved
Home Insulation Programme	1,000	Achieved
Employee Budgets 2%	160	On target to achieve
Supporting People Contracts	150	Achieved
Merseyside Info Service	50	Achieved
EVR Scheme	13	Achieved
Austerity – Supplies	8	Achieved
TECHNICAL SERVICES	£000	Comments / progress on implementation
Procurement	745	Currently anticipated to be achieved. Biffa contract part of this
Employee Budgets 2%	380	Currently anticipated to be achieved.
EVR Scheme	150	Currently anticipated to be achieved.
Street Lighting	100	Currently anticipated to be achieved.
Highways Administration	80	Currently anticipated to be achieved.
Austerity – Supplies	12	Currently anticipated to be achieved.

EARMARKED RESERVES - GENERAL FUND

Earmarked Reserves	Balance at 1 April 2012 £000	Movement In Year	Current Balance 31 July 2012 £000
Schools Balances	11,767	-	11,767
Housing Benefit	11,155	-	11,155
Insurance Fund	9,635	-	9,635
Working Neighbourhood Fund	7,959	-	7,959
Debt Restructuring	7,941	-	7,941
Minimum Revenue Provision	4,400	-	4,400
Community Fund Asset Transfer	3,301	-	3,301
Intranet Development	3,161	-	3,161
Local Pay review	2,641	-	2,641
One Stop Shop/Libraries IT Networks	2,119	-	2,119
Supporting People Programme	1,505	-	1,505
Cosyhomes Insulation	1,244	-	1,244
School Harmonisation	1,241	-	1,241
Stay, Work, Learn Wise	908	-	908
Schools Capital Schemes	777	-	777
Matching Fund	558	-	558
20 MPH Zones	550	-	550
Home Adaptations	537	-	537
West Wirral Schemes	530	-	530
Merseyside Information Service	500	-	500
ERDF Match Funding	500	-	500
Strategic Asset Review	495	-	495
Planned Preventative Maintenance	483	-	483
Heritage Fund	420	-	420
Schools Automatic Meter Readers	415	-	415
Children's Workforce Development Council	399	-	399
Schools Contingency	370	-	370
Business Improvement Grant	342	-	342
Local Area Agreement Reward	322	-	322
Primary Care Trust Physical Activities	300	-	300
Schools Service IT	294	-	294
Schools Summer Term	280	-	280
Homeless Prevention	271	-	271
Other Reserves	<u>8,928</u>	-	<u>8,928</u>
	86,248		86,248

Note : Cabinet on 6 September 2012 agreed to release £7m of an Earmarked Reserve (Working Neighbourhood Fund).